Programme Specification

| 1 | Awarding body | University of London | | | | | |
|----|--|---------------------------------------|-------------------------|-------|--|--|--|
| 2 | Teaching Institution | Birkbeck College | | | | | |
| 3 | Programme Title(s) | PG Dip | Manag | ement | | | |
| 4 | Programme Code(s) | TPDMANGT | | | | | |
| 5 | UCAS code | N/A | | | | | |
| 6 | Home Department | Management | | | | | |
| 7 | Exit Award(s) | PG Certificate | | | | | |
| 8 | Duration of Study (number of years) | 1 year full-time or 2 years part-time | | | | | |
| 9 | Mode of Study | FT X PT X DL | | | | | |
| 10 | Level of Award (FHEQ) | 7 | | | | | |
| 11 | Other teaching depts or institution | N/A | | | | | |
| 12 | Professional, Statutory Regulatory Body(PSRB) details | N/A | | | | | |
| 13 | QAA Benchmark Group | Busine | Business and Management | | | | |

¹⁴ Programme Rationale & Aims

In this programme, students will have the opportunity to explore specialist management issues within the fields of human resource management, strategic management, marketing, and accounting and finance, along with a variety of options. This Diploma can be taken as a stand-alone qualification (120 credits), can build on the Postgraduate Certificate (60 credits) and/or can be used to progress directly to the Master's degree. Fees for the Postgraduate Certificate and the Postgraduate Diploma are pro rata the Master's fee.

| 15 | Entry Criteria | | | | |
|----|--|--|--|--|--|
| | Normally at least a second-class honours degree in any subject area from a UK university or a non-UK equivalent; other qualifications will be considered. | | | | |
| | Non-native English speakers need to provide an IELTS certificate showing a minimum score of 6.5 (with a minimum of 6.0 in the sub-tests) as proof of English language ability. Please be aware that Birkbeck also accepts proof of having passed other English language tests. | | | | |
| | A professional or other qualification obtained by written examinations approved by the College. | | | | |
| | Relevant experience, supporting statements and references may be taken into | | | | |
| | consideration, especially in the case of non-standard applications. | | | | |
| | | | | | |
| 16 | Learning Outcomes | | | | |
| | Subject Specific: | | | | |
| | • A critical understanding and awareness of the various dimensions of management, business, and organisation studies and related fields, such as economics as academic fields | | | | |

of study, including knowledge of the foundation literatures and understanding and



awareness of current research trends.

• The ability to appraise existing views and debates in the theory and practice of management, broadly defined, including the critical evaluation of the evidence.

• The knowledge and understanding of business organisations, and other types of organisations such as public, not-for-profit or cooperatives, and of the environment in which they operate.

• The development of competencies in the various processes of management: planning, organising, leading and controlling.

• The appreciation of how managerial processes play important roles in the attainment of efficiency and effectiveness of organisations

| 17 | Learning, teaching and assessment methods | | |
|----|---|--|--|
| | The principal methods of teaching and learning include: | | |
| | LecturingDirected reading | | |
| | Class discussion of research articles | | |

- Small group and class discussion of case studies linking theory and practice
- Student-led seminars and presentations
- Supervised individual assignments
- Supervised group exercises
- Supervised independent research for dissertation

• Online learning through Moodle : Students have access to Moodle, our online learning resource where all information and materials relating to their programme of study and modules are available. Students will also have access to the Birkbeck Library and e-Library where they can obtain books and journal articles that are required for their studies. We offer a range of student support and study facilities.

While lecturing is a major vehicle of knowledge transfer in the MSc programme in Management, most modules use a mix of other methods of learning and teaching with lectures, all of which are peer reviewed, e.g. group exercises, case studies linking theory and practice, and seminars involving group work and presentations. There are several modules in which lectures are combined with small group discussions in which even more interaction between students and between students and group leaders are possible, thus helping to harness appropriate social interactive behaviour and the ability to work in teams, while actively pursuing the advancement of knowledge. Active participation at lectures and individual assignments, including the supervised independent research for dissertation, provide other avenues for interactive learning.

Individual assignment and the supervised independent research for the dissertation are designed to assess the ability of postgraduate students to take responsibility for their own learning and time management, to search for information, and to carry out work to set deadlines.

Assessment methods:

The learning outcomes determine the method of assessment for each module of the programme. The assessment of most modules that form the MSc Management programme is by a combination of coursework (of various forms) and an unseen formal, written examination at the end of the Autumn term or during the Summer term. In order to

arrive at an overall mark for each module, the marks awarded for the coursework and examination are combined together in ratios that vary across modules, but in most cases a 25%:75% ratio applies in determining the respective weight of coursework and examination in the determination of the overall mark for each module. Final Examinations provide a rigorous test of the core knowledge, understanding and analytical skills of students and encourage careful revision and the consolidation of core learning in general and specific subject areas. The coursework aims at the development and assessment of students' critical

understanding of academic knowledge and process-based research skills. All coursework assess the ability of students to take responsibility for their own learning and time management; to search for information; and to carry out work to set deadlines. They test a number of subject-specific, and other intellectual, practical and personal and social skills to include inter alia: the ability to locate, extract and analyse qualitative and quantitative data from different sources as a basis for decision making and justification of resource deployment; the ability to construct an argument in written English; to critically evaluate arguments and evidence; to critically appraise existing views and debates; and the ability to describe and justify international management and business decisions.

Apart from providing quantitative assessment, coursework provide opportunities for detailed qualitative feedback to students, thus enhancing the learning process on a regular basis throughout the programme. Coursework can take several forms:

a) Written exercises and essays are used to assess the ability to work through quantitative and qualitative problems; construct an argument in written English; critically evaluate arguments and evidence; appraise existing views and debates; and assess the ability to describe and justify management and business decisions.

b) Group Assignments are used to evaluate the ability to communicate appropriately with peers and supervisors (oral and written), foster co-operation, trust and loyalty; use computer technology for communication; and work in teams.

All assessed work is marked in accordance with the Common Awards Scheme. The criteria are linked explicitly to the learning outcomes, and distinguish clearly between the achievements required for each range of marks in the distinction, merit, pass and fail categories.

All assessed work comprising more than 30% of the overall module mark is double marked by two internal examiners and counterchecked by the external examiners who see a sample of all assessed work. The sample includes for each module the exam script(s), coursework(s) nearest of the mean of the marks in the distinction range, merit range, pass range and fail range.

The award for the MSc Management degree and intermediate awards are governed by the Common Awards Scheme.

¹⁸ Programme Description

Students complete 8 taught modules (totalling 120 credits).

Students take 2 compulsory modules and choose 6 option modules.



Students can only take either Research Methods in Management (Postgraduate) **or** Marketing Research. If they wish to progress to a Master's qualification, they must take 1 of these 2 modules.

| ¹⁹ Programme Structure | | | | | | |
|-----------------------------------|--|---|-----------|-------------|------------|--|
| Full-Ti | me programme - | - 1 year | | | | |
| Year 1 | | | | | | |
| Level Module Code | | Module Title | Credits | s S | Status* | |
| 7 | MOMN010H 7 | Principles of Organization and Management | 15 Com | | npulsory | |
| 7 | MOMN082H Strategic Management (Postgraduate) 7 | | 15 | Con | Compulsory | |
| 7 | | Option modules – free choice from any postgraduate modules in the Department of Management | 90 | 90 Optional | | |
| | - | progress on to an MSc programme must choose Retention of their optional modules | esearch | Metho | ds in | |
| Part-T | ïme programme | – 2 years | | | | |
| Year 1 | 1 | | | | | |
| Level | Module Code | Module Title | Credit | s S | Status* | |
| 7 | MOMN010H 7 | Principles of Organization and Management | 15 | Cor | Compulsory | |
| 7 | MOMN082H 7 | Strategic Management (Postgraduate) | 15 0 | | Compulsory | |
| 7 | | Option modules – free choice from any postgraduate modules in the Department of Management | | | Optional | |
| Year 2 | 2 | | | | | |
| 7 | Option modules – free choice from any postgraduate modules in the Department of Management | | 60 | Optional | | |
| | | progress on to an MSc programme must choose Re eting Research as one of their optional modules | esearch | Metho | ds in | |
| Indica | tive list of modul | le options | | | | |
| Level | Module Code Module Title | | C | redits | Status* | |
| 7 | MOMN083H7 | MOMN083H7 Accounting and Financial Management 15 | | 5 | Option | |
| 7 | BUMN041H7 | BUMN041H7 Applied Financial Management 15 C | | Option | | |
| 7 | BUMN003H7 | Comparative Employment Relations | 15 Option | | Option | |
| 7 | BUMN040H7 | MN040H7 Contemporary issues in Financial Reporting for 15 Complex Entities | | 5 | Option | |



| 7 | MOMN028H7 | Corporate Governance | 15 | Option |
|---|-----------|---|----|--------|
| 7 | MOMN039H7 | Corporate Responsibility | 15 | Option |
| 7 | MOMN076H7 | Development Policy | 15 | Option |
| 7 | BUMN100H7 | Digital Business | 15 | Option |
| 7 | MOMN061H7 | Digital Creativity and New Media Management | 15 | Option |
| 7 | BUMN081H7 | Digital and Social Media Marketing | 15 | Option |
| 7 | BUMN070H7 | Economics for Managers | 15 | Option |
| 7 | BUMN063H7 | Entrepreneurial Finance | 15 | Option |
| 7 | MOMN073H7 | Entrepreneurship and Innovation | 15 | Option |
| 7 | BUMN114H7 | Environmental Economics | 15 | Option |
| 7 | BUMN071H7 | Financial Modelling | 15 | Option |
| 7 | MOMN074H7 | Globalization: forces, players and management | 15 | Option |
| 7 | MOMN042H7 | Innovation Systems: Networks and Social Capital | 15 | Option |
| 7 | MOMN026H7 | Innovation and the Knowledge Economy | 15 | Option |
| 7 | MOMN043H7 | Innovation: Management and Policy | 15 | Option |
| 7 | MOMN038H7 | Intellectual Capital and Competitiveness | 15 | Option |
| 7 | MOMN032H7 | International Business Ethics | 15 | Option |
| 7 | MOMN009H7 | International Business Strategy | 15 | Option |
| 7 | MOMN075H7 | International Business and Economic Development | 15 | Option |
| 7 | MOMN007H7 | International Business: Theories and Issues | 15 | Option |
| 7 | BUMN004H7 | International Human Resource Management | 15 | Option |
| 7 | MOMN025H7 | International Marketing | 15 | Option |
| 7 | MOMN080H7 | International Sport Law | 15 | Option |
| 7 | BUMN042H7 | Management Accounting and Decision Making 1 | 15 | Option |
| 7 | BUMN043H7 | Management Accounting and Decision Making 2 | 15 | Option |
| 7 | BUMN017H7 | Marketing Communications | 15 | Option |
| 7 | BUMN074H7 | Multinational Financial Management | 15 | Option |
| 7 | BUMN073H7 | Portfolio and Market Analysis | 15 | Option |
| 7 | BUMN039H7 | Principles of Financial Reporting | 15 | Option |
| 7 | BUMN072H7 | Principles of Investment Management | 15 | Option |
| 7 | BUMN085H7 | Principles of Marketing | 15 | Option |
| 7 | BUMN055H7 | Public Relations | 15 | Option |
| 7 | BUMN047H7 | Relationship Marketing | 15 | Option |
| 7 | MOMN011H7 | Research Methods in Management (Postgraduate) | 15 | Option |
| 7 | BUMN001H7 | Sport Economics and the Design of Competitions | 15 | Option |
| 7 | MOMN081H7 | Sport Event Management | 15 | Option |



| 7 | BUMN002H7 | Sport Governance | 15 | Option |
|---|-----------|--|----|--------|
| 7 | BUMN110H7 | Sport Labour Markets | 15 | Option |
| 7 | MOMN035H7 | Sport Marketing | 15 | Option |
| 7 | BUMN014H7 | Sport Policy and Development | 15 | Option |
| 7 | BUMN059H7 | Sport in Society | 15 | Option |
| 7 | MOMN082H7 | Strategic Management (Postgraduate) | 15 | Option |
| 7 | MOMN001H7 | The Creative Industries: Theory and Contexts | 15 | Option |
| 7 | MOMN008H7 | The Dynamics of Global Capitalism: Theory and Practice | 15 | Option |
| 7 | BUMN069H7 | Trust Social Norms and Institutions | 15 | Option |
| 7 | BUMN044H7 | Valuation Analysis and Risk Management | 15 | Option |

Status*

CORE – Module must be taken and passed by student; COMPULSORY – Module must be taken, mark can be reviewed at sub-exam board; OPTIONAL – Student can choose to take this module

| 20 | Programme Director | Dr Luca Andriani |
|----|---------------------------------|------------------|
| 21 | Start Date (term/year) | October 2012 |
| 22 | Date approved by TQEC | Spring 2011 |
| 23 | Date approved by Academic Board | Summer 2011 |
| 24 | Date(s) updated/amended | March 2019 |