Strategic Planning Committee
Terms of Reference
2018-19

1. To have strategic oversight of all College activities, including teaching, research and the delivery of the mission.

2. To report to and advise Governors of College-wide strategic issues and priorities.

3. To develop and keep under review internal planning and resource allocation policy and procedures, ensuring that these reflect the College’s strategic priorities.

4. To set the strategic context and objectives for the annual planning round and five year planning cycle, and to keep under review a rolling five year corporate plan, taking into account Governors’ annual consideration of the College’s strategic direction.

5. To establish and to regularly monitor Key Performance Indicators that measure performance against the objectives set in the corporate plan and against School and central service plans.

6. To oversee the annual planning and budgeting process, to give feedback to Schools and central services on developing plans and to co-ordinate and integrate budget plans for presentation to F&GPC and Governors.

7. To discuss annual iterations of School plans with the Executive Deans and to consider and approve School and central service plans against the objectives set, provided that:
   a) Academic activities and programmes are approved and monitored through the procedures overseen by the Academic Board and its Committees.
   b) Budgets are approved by the F&GPC and Governors.

8. To report to and advise other College Committees as appropriate on matters arising from the annual planning round.

9. To take into account the advice of the Executive Deans and ABExCo on planning priorities and cross-School issues.

10. To establish Committees and working groups as needed to support its work.